



(Incorporated in Malawi on 31 May 1965 under registration number 839)

EXTRACTS FROM THE UNAUDITED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 28 FEBRUARY 2021 (COMPARATIVES ARE FOR THE SIX MONTHS ENDED 29 FEBRUARY 2020)

| | | GROUP | | | COMPANY | |
|--|-------------------------------|-------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------------------------|
| | Unaudited | Unaudited | Audited | Unaudited | Unaudited | Audited |
| | | | | | | 40 11 1 |
| | 6 months ended 28-Feb-2021 | 6 months ended 29-Feb-2020 | 12 months ended 31-Aug-2020 | 6 months ended 28-Feb-2021 | 6 months ended 29-Feb-2020 | 12 months ended 31-Aug-2020 |
| INANCIAL PERFORMANCE | 20100 2021 | 27100 2020 | 31 Aug 2020 | 20 100 2021 | 27 100 2020 | 51 Adg 2020 |
| randomand sampalidated and concrete | | | | | | |
| ondensed consolidated and separate tatements of comprehensive income | K'm | K'm | K'm | K'm | K'm | K'n |
| evenue | 74,462 | 73,521 | 146,953 | 41,860 | 40,729 | 80,18 |
| | | | | | | |
| Operating profit | 10,580 | 4,988 | 8,137 | 2,784 | (5,173) | (5,707 |
| vividend income Het finance cost | (1,732) | - (2,061) | (3,880) | (1,009) | (1,134) | (2,066 |
| rofit before taxation | 8,848 | 2,927 | 4,285 | 1,775 | (6,307) | (7,773 |
| axation | (2,731) | (878) | (1,546) | (532) | 1,892 | 2,18 |
| let profit for the period | 6,117 | 2,049 | 2,739 | 1,243 | (4,415) | (5,589 |
| ther comprehensive income/(charges) | 27 | 74 | (140) | 27 | 74 | (162 |
| otal comprehensive income djusted for: | 6,144 | 2,123 | 2,599 | 1,270 | (4,341) | (5,751 |
| other comprehensive (income)/losses | (27) | (74) | 140 | (27) | (74) | 16: |
| leadline earnings | 6,117 | 2,049 | 2,739 | 1,243 | (4,415) | (5,589 |
| | | | | | | |
| lumber of shares in issue ('000) | 713,444 | 713,444 | 713,444 | | | |
| Veighted average number of shares on | | | | | | |
| which net profit per share is based ('000) | 713,444 | 713,444 | 713,444 | | | |
| to the second se | 0.57 | 207 | 204 | | | |
| let profit per share (tambala) leadline earnings per share (tambala) | 857 857 | 287 287 | 384 384 | | | |
| Dividend per share (tambala) | 037 | - | 200 | | | |
| Adjust for: | | | | | | |
| Change in fair value of growing cane | (8,829) | (4,852) | 4,800 | | | |
| Operating profit excluding fair value changes | 1,751 | 136 | 12,937 | | | |
| Business segmental analysis | | | | | | |
| Revenue | | | | | | |
| ugar production | 44,542 | 58,971 | 102,204 | | | |
| ane growing | 29,920 | 14,550 | 44,749 | | | |
| Operating profit | 74,462 | 73,521 | 146,953 | | | |
| ugar production | 11,614 | 15,258 | 25,580 | | | |
| ane growing | (1,034) | (10,270) | (17,443) | | | |
| | 10,580 | 4,988 | 8,137 | | | |
| ondensed consolidated and separate statements of financial position | • | | | | | |
| SSETS | | | 1 | | | |
| Property, plant and equipment | 60,047 | 58,124 | 58,056 | 43,326 | 41,312 | 40,52 |
| nvestment Ion-current assets | 60,541 | 463 58,587 | 494 58,550 | 43,650 | 41,636 | 40,84 |
| urrent assets | 88,575 | 92,900 | 87,823 | 43,650 88,958 | 62,577 | 63,16 |
| | | | | | | |
| otal Assets | 149,116 | 151,487 | 146,373 | 132,608 | 104,213 | 104,00 |
| HAREHOLDERS' EQUITY AND LIABILITIES | | | | | | |
| hareholders' equity | 76,591 | 71,703 | 71,874 | 15,022 | 16,946 | 15,179 |
| axation | 22,062 | 21,453 | 19,059 | 22,771 | 19,246 | 11,96 |
| Non-current liabilities | 5,572 | 216 | 2,070 | 178 | 184 | 1,03 |
| urrent liabilities | 44,891 | 58,115 | 53,370 | 94,637 | 67,837 | 75,820 |
| otal shareholders' Equity and Liabilities | 149,116 | 151,487 | 146,373 | 132,608 | 104,213 | 104,00 |
| | | | | | | |

4,012

2.384

Depreciation

Capital expenditure

8,109

6,190

| | Unaudited | Unaudited | Audited | Unaudited | Unaudited | Audited |
|---|-------------------------------|-------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------------------------|
| | 6 months ended 28-Feb-2021 | 6 months ended 29-Feb-2020 | 12 months ended 31-Aug-2020 | 6 months ended 28-Feb-2021 | 6 months ended 29-Feb-2020 | 12 months ended 31-Aug-2020 |
| | | | | | | |
| | | | , | | | |
| Condensed consolidated and separate statements of cash flows | K'm | K'm | K'm | K'm | K'm | K'm |
| Cash generated from operations before working capital changes | 15,444 | 9,009 | 21,855 | 6,122 | 8,125 | 3,347 |
| Working capital requirements | (6,682) | 14,912 | 7,933 | 255 | (10,408) | 19,505 |
| Finance costs and taxation | (4,576) | (4,174) | (6,225) | (3,859) | (5,856) | (2,610) |
| Net cash flows from operating activities | 4,186 | 19,747 | 23,563 | 2,518 | (8,139) | 20,242 |
| Net cash flows used in investing activities | (1,880) | (2,384) | (6,126) | (1,208) | (2,550) | (4,831) |
| | | | | | | |
| Net cash flows before financing activities | 2,306 | 17,363 | 17,437 | 1,310 | (10,689) | 15,411 |
| Net cash flows used in financing activities | (6,231) | (15,159) | (4,107) | (5,236) | - | (2,080) |
| (Decrease)/increase in cash and cash equivalents | (3,925) | 2,204 | 13,330 | (3,926) | (10,689) | 13,331 |

GROUP

| Condensed consolidated and separate statem | ents o |
|--|--------|
| changes in equity | |

| changes in equity | | | | | | |
|---|---------|---------|---------|---------|---------|---------|
| Share capital and premium | | | | | | |
| Balance at beginning and end of the period | 782 | 782 | 782 | 782 | 782 | 782 |
| | | | | | | |
| Retained earnings | | | | | | |
| Balance at beginning of the period | 70,847 | 70,131 | 70,131 | 14,498 | 21,087 | 21,087 |
| Effect of adoption of IFRS 16: Leases | - | (1,718) | (1,666) | - | (643) | (643) |
| Balance at the beginning of the period-(restated) | 70,847 | 68,413 | 68,465 | 14,498 | 20,444 | 20,444 |
| Net profit for the period | 6,117 | 2,049 | 2,739 | 1,243 | (4,415) | (5,589) |
| Dividends | (1,427) | | (357) | (1,427) | | (357) |
| Balance at end of the period | 75,537 | 70,462 | 70,847 | 14,314 | 16,029 | 14,498 |
| | | | | | | |
| Non-distributable reserve | | | | | | |
| Balance at beginning of the period | 245 | 385 | 385 | (101) | 61 | 61 |
| Cash flow hedges | 27 | 74 | (162) | 27 | 74 | (162) |
| Fair value loss on revaluation of investment | - | - | 22 | - | - | |
| Balance at end of period | 272 | 459 | 245 | (74) | 135 | (101) |
| Shareholders' equity | 76,591 | 71,703 | 71,874 | 15,022 | 16,946 | 15,179 |

HALF YEAR COMMENTARY

These extracts from the unaudited half year financial statements reflect actual performance for the period from 1 September 2020 to 28 February 2021 with comparatives for the six month period from 1 September 2019 to 29 February 2020.

OVERVIEW

Net profit for the six month period to 28 February 2021 amounted to K6.1 billion compared to K2.1 billion for the corresponding six month period to 29 February 2020. Despite the COVID-19 challenges sales revenue remained relatively flat with six month sugar and molasses sales totaling K74.5 billion (2020 K73.5 billion). Operating profit of K10.6 billion was generated against K5.0 billion for the six months to February 2020 largely on the back of improved domestic market sales volumes.

Both factories completed their crushing seasons in December 2020 with agricultural operations having performed well in terms of cane yields and overall sucrose content from both own and smallholder farmers' cane. Investment in drip irrigation at Nchalo delivered improvements in cane yield in line with targets. Engagement continued with the Government on the need to dissuade the rampant smuggling of sugar and other products.

COMPANY

Very dry weather was experienced in January 2021 leading to high irrigation demand and a rise in aphid infestations. Good rainfall in February 2021 partly helped to relieve the dry conditions. In terms of milling operations, both factories achieved consistently high throughputs prior to closure of their crushing seasons and commenced their respective offcrop maintenance programs in December 2020. These programs were completed successfully and both plants resumed production in mid-April 2021. Safety awareness remained a prime focus area for both our own staff and surrounding communities, but urgent interventions were required

with the assistance of the Ministry of Internal Security and the police services to curb an alarming upsurge in security incidents, particularly the assault of our field and security staff and the theft of equipment and materials in Nchalo.

Despite the domestic market being under significant pressure through a combination of general instability, a slowing economy exacerbated by the COVID-19 pandemic, currency depreciation and the influx of informal imports, domestic sugar sales reflected a welcome return to more normal levels supported by active marketing and logistics improvement initiatives and sustenance of our reduced domestic pricing since mid-December 2019. Export sales revenues were however below expectations with COVID-19 hampering both inter-continental and intra Africa exports.

Quality remained a key focus area to ensure superior delivery of our customer experience.

PROSPECTS

In terms of agricultural operations, it is envisaged that there will be a return to more stable weather patterns and continuing improvements in electricity supply by EGENCO in the next six month period. Initiatives such as the ongoing factory recovery improvement, optimal use of field irrigation systems, standardizing sound agronomic practices, and embedding of the workforce transition project should all result in improved cane crop yields, plant reliability and people productivity across the business value chain.

With regard to the commercial environment, the business will continue to build on the successful Route to Consumer initiatives with a focus on product pack sizes, branding, affordability and quality. Sugar exports, in what is expected to be very challenging markets, will also continue to be an area of attention for the commercial teams especially in light of the receding COVID-19 induced logistical challenges as global vaccination programs gather momentum.

The interplay of stable domestic inflation, moderate exchange rate depreciation, stable interest rates and improved national food supplies could provide a platform for a better second half provided that there are no further COVID-19 related downsides.

DIVIDENDS

Directors have declared an interim dividend of K2.9 billion representing K4.00 (2020: nil) per share in respect of the ordinary shares of the company for the six month period ended 28 February 2021.

Gavin Dalgleish Lekani Katandula Chairman **Managing Director**

13 May 2021



